Navigate Steamship Alliances
Diversify shipments into more than one carrier alliance

**2M**

**Line (Industry Rank)**
- Maersk (1)
- MSC (2)
- ZIM (10)

**Ocean**

- CMA-CGM (3)
- COSCO-OOCL (4)
- Evergreen (7)

**THE Alliance**

- Hapag-Lloyd (5)
- ONE (6)
- HMM (8)
- Yang Ming (9)

**Global Control**
- **83.9%**
  - **34.4%**
  - **30.2%**
  - **19.3%**

**Take Note**

- **2M**
  - Globally largest carriers, capacity, reach
- **Ocean**
  - Heavy Focus...
- **THE Alliance**
  - Balanced global approach
  - ONE = 3 Japanese merged carriers

All Alliances serve Trans-Atlantic Trans-Pacific

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